

## Background:

Governance and Assurance functions—namely Risk Management, Internal Audit, and Compliance—are more critical than ever in enabling banks, financial institutions (FIs), and NBFCs to proactively identify, assess, and mitigate emerging risks. In an environment shaped by rapid digital transformation, increasing cyber threats, climate-related financial risks, evolving ESG expectations, and dynamic regulatory frameworks, these functions play a pivotal role in safeguarding institutional resilience. The role of the Board of Directors (BoD) in driving effective governance continues to attract heightened scrutiny, particularly in the wake of financial mis-reporting, technology failures, or risk management lapses. Given that Regulated Entities (REs)—especially banks—operate with significant leverage, mobilising large volumes of uncollateralised public deposits while undertaking liquidity and maturity transformation, the responsibility to uphold depositors' trust and to ensure systemic stability is of paramount importance.

## Objective:

The program aims to strengthen the knowledge and awareness of the Boards of Directors of REs regarding evolving risk management challenges and regulatory expectations. It seeks to sensitise them to contemporary issues of strategic importance, while providing practical insights into effective Board governance, including their responsibilities within various Board sub-committees. The program will also address emerging non-financial risks such as cyber risk, technology risk, and climate-related financial risk, which are increasingly shaping the supervisory landscape.

## Program Highlights:

- Governance Challenges in REs and Regulatory Expectations
- KYC/AML- Regulatory Perspectives
- Technology and Cyber Risk: The Role of Board
- Use of AI in Improving Board Governance
- Board Responsibility for Operational Resilience
- Climate Crisis- The Need for Decarbonising the Balance Sheet

## Participant Profile:

- Directors on the Boards of Banks, FIs and NBFCs.
- Top Management Executives from Banks, FIs and NBFCs

**Date:** March 18, 2026

**Time:** 09:45 AM to 05:45 PM

**Platform:** CISCO, WebEx

**Type:** Virtual Program

**Fees:** Rs. 20,000/- + 18% GST

For Nomination Form please visit our site [www.cafral.org.in](http://www.cafral.org.in)

**Last date for filing nomination**

**March 16, 2026**

**For more program details, contact:**

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## Program Conditions

- Program fees must be paid before the program.
- Banks may depute another officer if the nominated officer is unable to attend.
- Nomination may be cancelled up to **five days** prior to the program.

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