



# **Conference on Financing Strategies for Urban Infrastructure**

## **GOVERNANCE IN PPP PROJECTS**

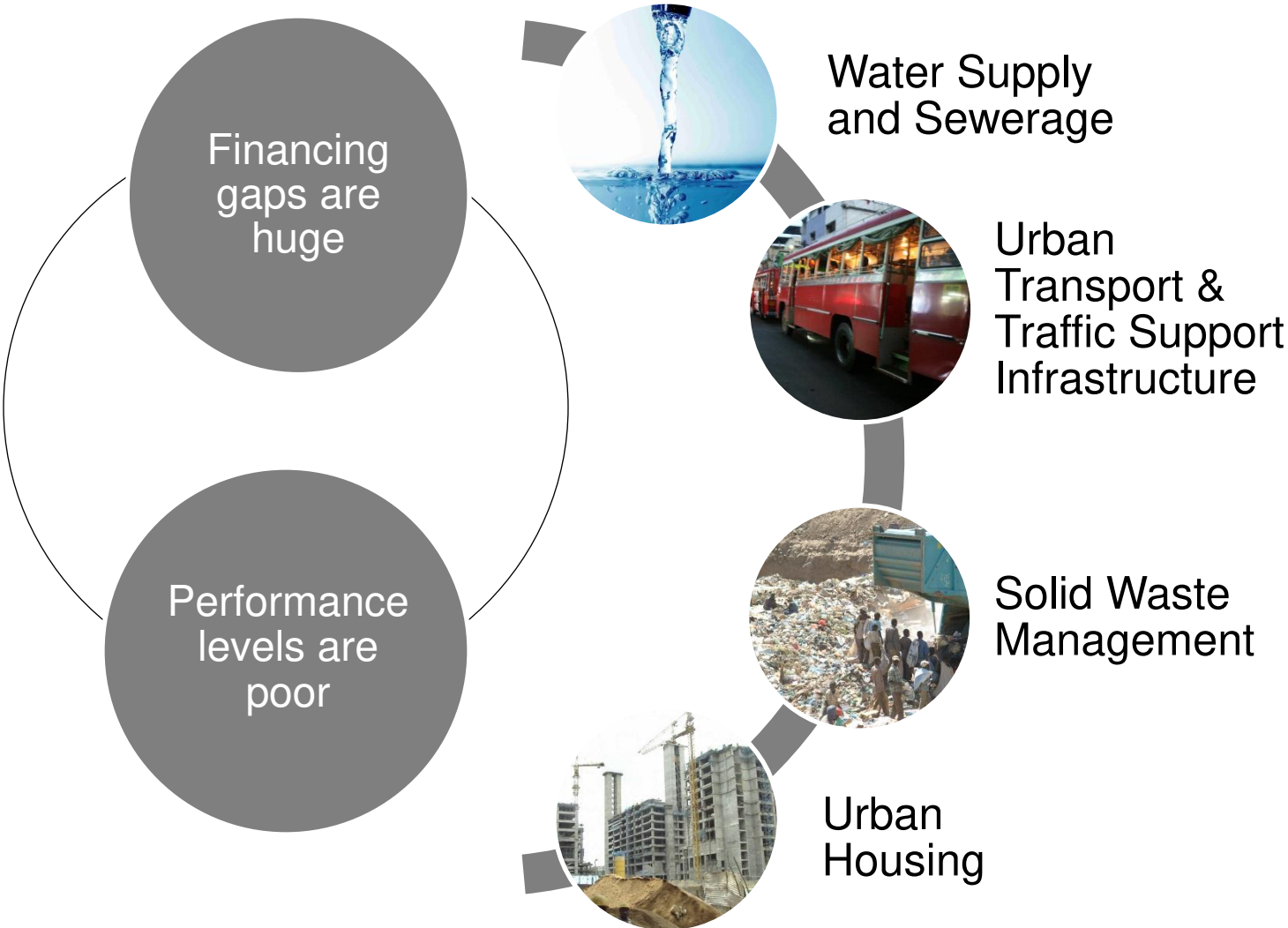
**Amrit Pandurangi**

Senior Director

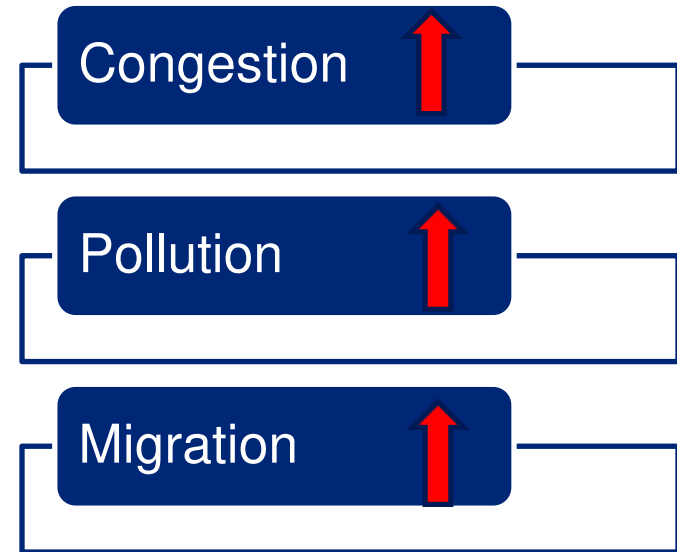
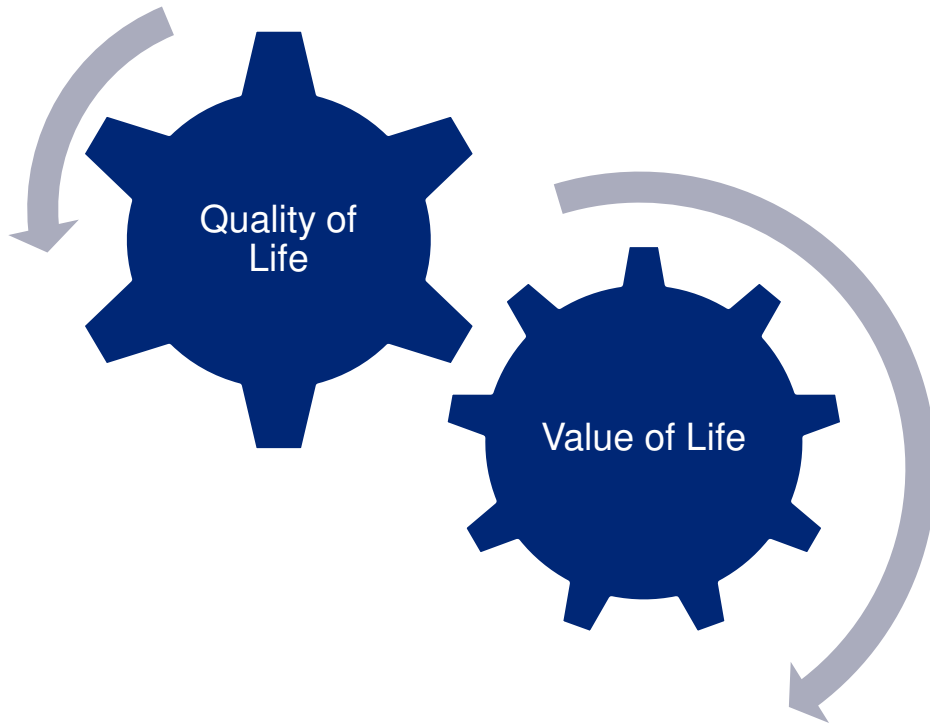
Deloitte Touche Tohmatsu India Private Limited

18 July 2013

# Urban growth is not sustainable at current levels



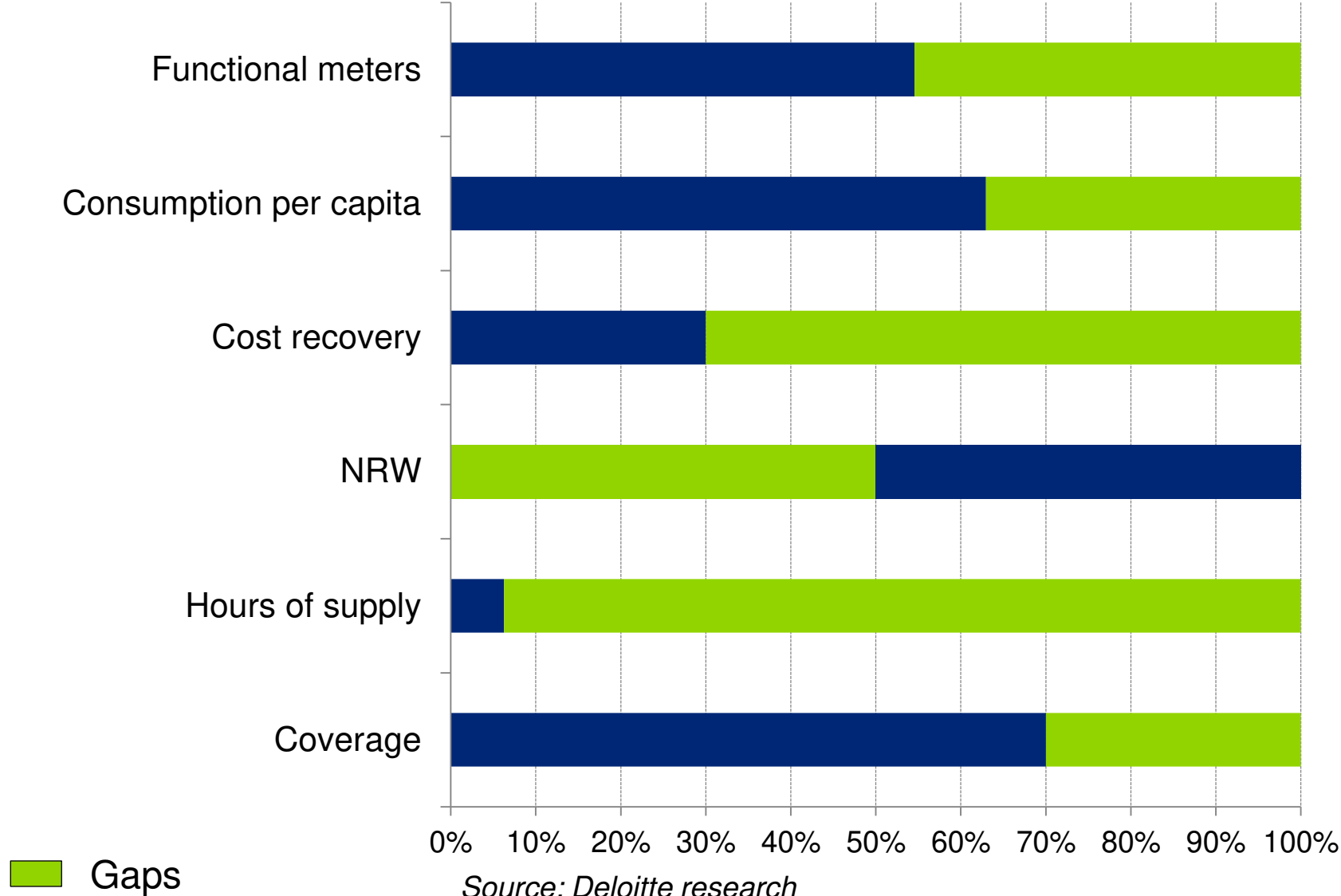
# Future of Urban Space...



***can become a big bottleneck to productive, high quality life***

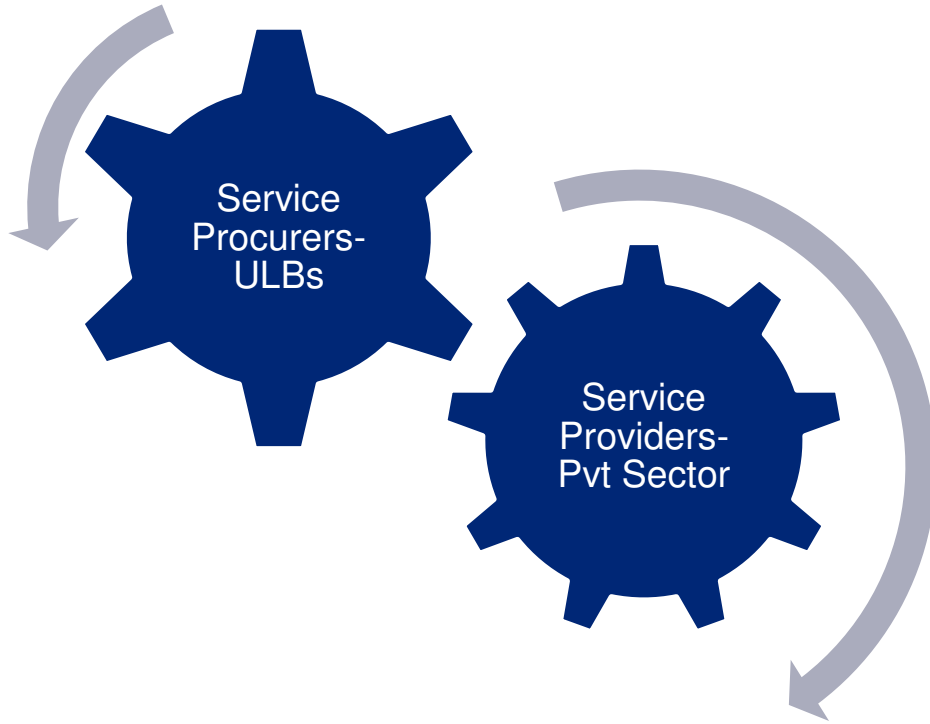
# Performance levels far from satisfactory – an Example from Urban Water

## Gaps in performance levels for water supply distribution services in Jaipur City



Source: Deloitte research

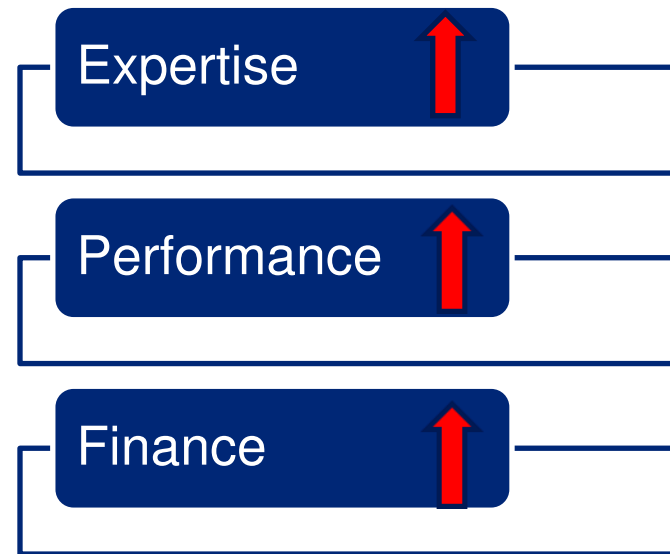
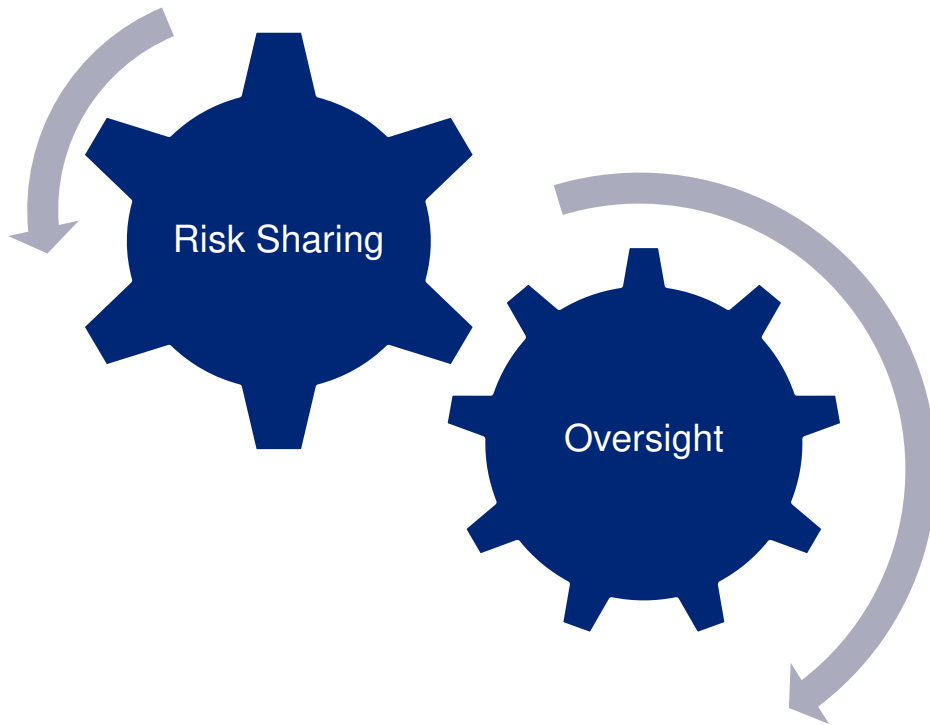
# Need for the hour in Urban Space- Partnerships



PPPs are not a panacea, but can be enormously useful...

**Government**

**Private**



***through strong and comprehensive Governance mechanisms***

## Governance in PPPs relate to .....

- **Choice of PPP-** explanation of why a PPP model is chosen
- **Procurement process-** transparent and pre-determined framework
- **Land acquisition-** limited to need; appropriate R & R; transparent process

***PPP specific governance thinking is an absolute necessity***

# Governance in PPPs relate to .....

- **Construction Stage-**

- ✓ adequate but not overbearing oversight;
- ✓ correct and best industry practices;
- ✓ pre-determined service standards; appropriate charging policies

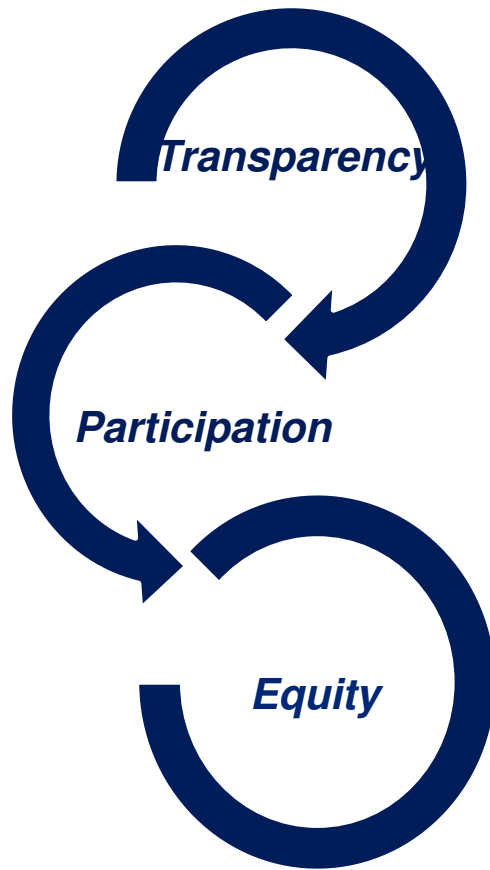
- **Service levels-**

- ✓ absolute transparency in service standards and levels achieved;
- ✓ Publishing penalties and rewards

***Unfortunately, governance has been only nominally addressed***

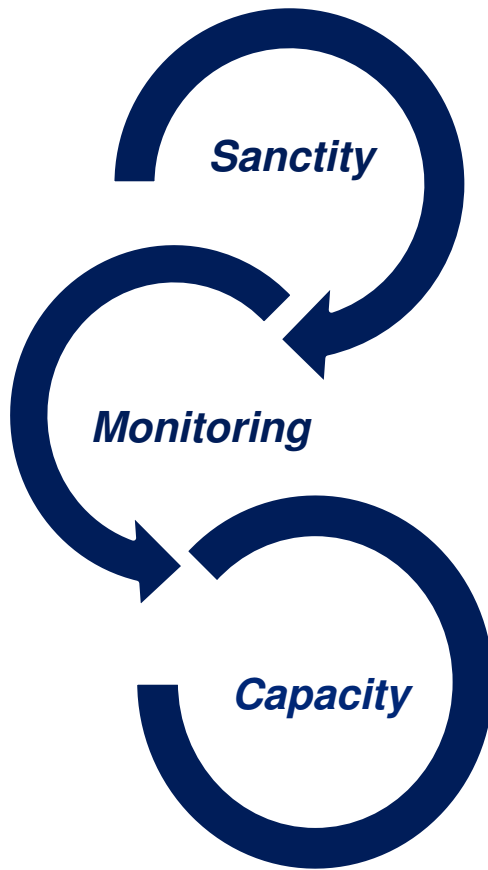
# Paradigm shift to overcome Governance challenges

**Three pronged approach- towards People**

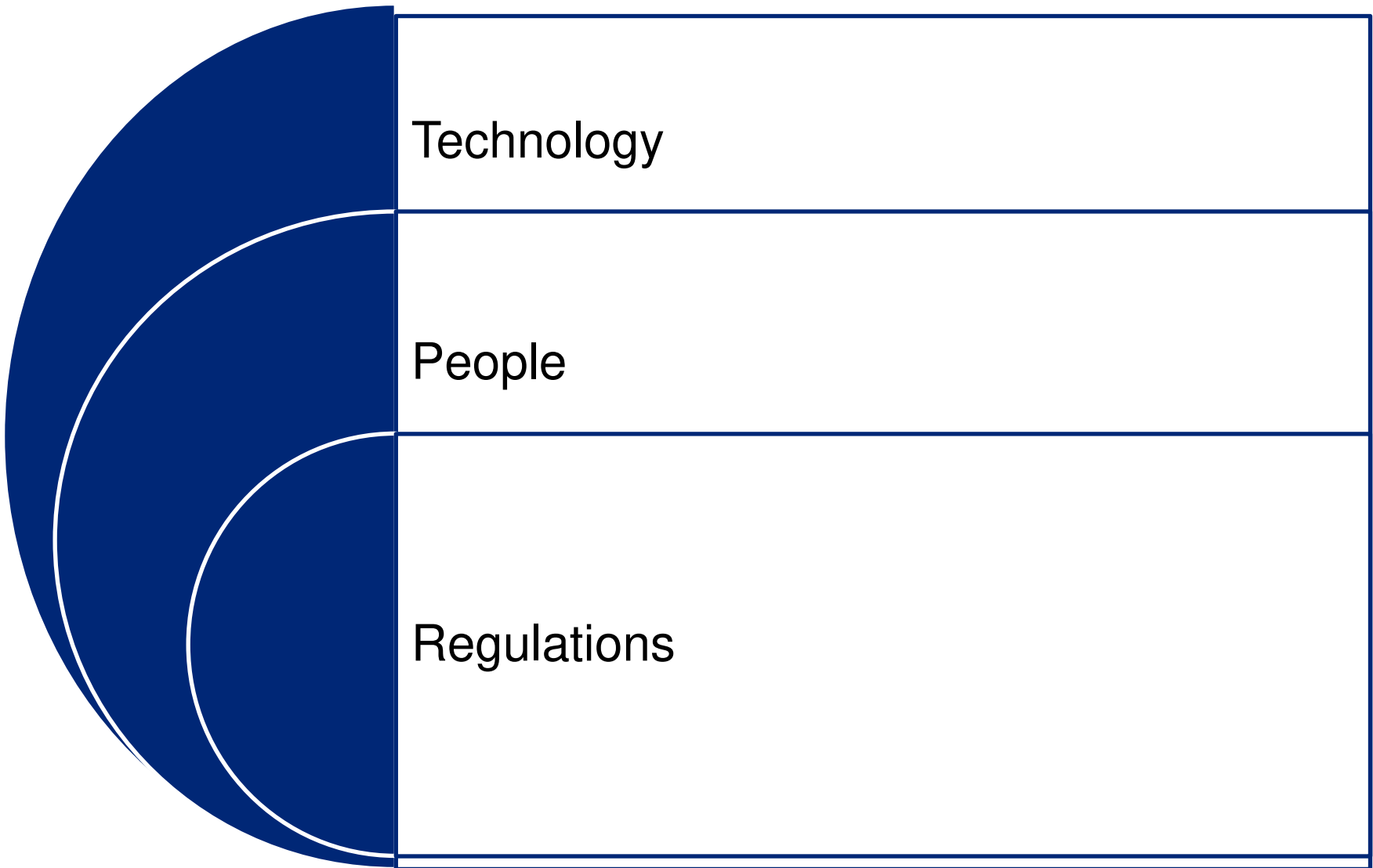


# Paradigm shift to overcome Governance challenges

## Three pronged approach- Contract management



Paradigm Shift in Governance also means –  
using Unconventional Solutions



A city is ultimately remembered for its....



Culture

Beauty

People

***Let's build our beautiful cities of the future with our heart and soul and not with concrete and money***

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